

## Roundtable on Long-term Investment Global Policy

Wednesday 26 November 2014, Hotel du Collectionneur Arc de Triomphe, Paris

08.00-09.00	<b>Registration and Coffee</b>
09.00-09.10	OECD Welcome: <b>Adrian Blundell-Wignall, Special Advisor to the Secretary General and Acting Director, Directorate for Financial and Enterprise Affairs, OECD</b>
09.10-09.15	Euromoney Welcome: <b>Richard Ensor, Chairman, Euromoney Institutional Investor</b>
09.15-09.30	<i>The Case for Long-termism</i> Keynote Address: <b>Keith Ambachtsheer, Director Emeritus ICPM Rotman, University of Toronto</b>
09.30-09.45	Keynote Address: <b>Brett Hammond, Managing Director and Head of Index Applied Research, MSCI</b>
09.45-10.00	The OECD Long Term Investment Project: <b>Andre Laboul Counsellor, Directorate for Financial and Enterprise Affairs and Raffaele Della Croce Lead Manager LTI project, OECD</b>
10.00-11.00	<b>Panel I: Long-term Investing, Asset Allocation Concepts, and the Role of Policy Makers</b>
	<p><i>Institutional Investors' assets under management have grown over the years and have experienced changes in asset allocation. Part of these changes represent an adaptation to the evolving investment environment, most notably during the post credit-crisis period.</i></p> <ul style="list-style-type: none"> <li>• What are the recent trends in the asset allocations of institutional investors? What is the impact of the current low yield environment? Is there a continued shift away from 'core' fixed income towards high yield and other yield enhancing sectors? Are institutional investors continuing to increase exposure to emerging markets?</li> <li>• Where can investors genuinely reap an illiquidity premium, and are incentive structures and capital markets efficient at facilitating investment?</li> <li>• Assessing the impact of investment restrictions and constraints, such as limitations on foreign holdings or illiquid investments</li> <li>• Are there recent examples of financial innovation, new investment instruments, or investment products in the institutional marketplace that support long-term investment?</li> <li>• What can governments and regulators do to stimulate long-term investment by institutional investors? How to ensure the implementation of the High Level Principles for Long-term Investment by institutional investors?</li> </ul>
	<p>Moderator: <b>Mike Carrodus</b>, Global Director, <b>Ned Davis Research</b></p> <p>Panellists: <b>Edwin Cass</b>, Senior Managing Director and Chief Investment Strategist, <b>Canada Pension Plan Investment Board</b></p> <p><b>Stefan Dunatov</b>, Chief Investment Officer, <b>Coal Pension Trustees Services Limited, UK</b></p> <p><b>Guido Fürer</b>, Group Chief Investment Officer, <b>Swiss Reinsurance Company</b></p> <p><b>Timo Löytyniemi</b>, Managing Director, <b>State Pension Fund, Finland</b></p> <p><b>Chirag Patel</b>, Managing Director and Head of Europe Middle East and Africa, <b>State Street Associate</b></p>
11.00-11.30	<b>Coffee Break</b>
11.30-11.45	Keynote Address: <b>David Blake, Professor, Pension Institute, Cass Business School, London</b>
11.45-12.10	Special Session: <b>Pension Design and Long-term Investing</b>

	<p><i>As the defined contribution sector continues to grow apace relative to defined benefit funds, what are the implications for long-term investment of pension assets?</i></p> <p>Moderator: <b>Pablo Antolín</b>, Head, Private Pensions Unit, Directorate for Financial and Enterprise Affairs, <b>OECD</b></p> <p>Panelists: <b>David Blake</b>, Professor, <b>Pension Institute, Cass Business School, London</b>  <b>Stefan Lundbergh</b>, Non-Executive Board Member, <b>AP4</b> Sweden and Head of Innovation, <b>Cardano Risk Management</b></p>
12.10-13.10	<p>Panel II: <b>Getting Real on Real Assets: Infrastructure as an Asset Class?</b></p> <p><i>Institutional Investors as long-term investors: the case for long term illiquid real assets such as infrastructure</i></p> <ul style="list-style-type: none"> <li>• Is there still a strong investor appetite for adding real assets such as real estate, infrastructure, natural resources and commodities?</li> <li>• Amid a sea of high valuations, where can investors still find attractive opportunities? How are high valuations affecting investor demand?</li> <li>• What is the illiquidity premium for real assets such as real estate and infrastructure? What are the virtues of investing in infrastructure through equity or debt instruments?</li> <li>• What are some of the barriers -regulatory or market- that institutional investors face when considering infrastructure investments? How can they be overcome?</li> <li>• To what extent do various real assets actually provide inflation protection?</li> <li>• Are governments acting to improve the supply of high-quality appropriately-structured infrastructure opportunities relative to high demand? How can this be accomplished?</li> </ul> <p>Moderator: <b>Kathryn Saklatvala</b>, Content Director, <b>Investor Intelligence Network, Institutional Investor</b></p> <p>Panelists: <b>Ang Eng Seng</b>, Head of Europe, <b>GIC Singapore</b>  <b>Jim Barry</b>, Global Head of Infrastructure, <b>BlackRock, US</b>  <b>Dominique de Crayencour</b>, Secretary General, <b>Club of Long-term Investors</b>  <b>Ousmène Mandeng</b>, Managing Director, Global Institutional Relations Group, <b>Pramerica Investment Management</b>  <b>Ernesto Lopez Mozo</b>, Chief Financial Officer, <b>Ferrovial, Spain</b></p>
13.10-14.10	<b>Lunch</b>
14.10-14.20	<p><i>The Policy Debate on Long-term Investing – G20 Views</i></p> <p>Keynote Address: <b>Gabriela Ramos</b>, Chief of Staff and <b>G20 Sherpa, OECD</b></p>
14.20-14.30	Presentation: <b>Joel Paula</b> , <b>Policy Analyst – Long-term Investment Project, OECD</b>
14.30-15.30	<p>Panel III: <b>Governance for Long-term Investors: Practices in a Dynamic Investment Environment</b></p> <p><i>When describing the role of institutions as long-term investors - addressing infrastructure deficits, providing a source of productive capital, and strong corporate governance and accountability become essential.</i></p> <ul style="list-style-type: none"> <li>• What changes to the investment process and governance structure can be made to better take advantage of market opportunities?</li> <li>• How have Investment Policy Statements evolved to adapt to changing market conditions?</li> <li>• How important is active ownership engagement within the institutional business model?</li> <li>• How can one make sure that an investor's governance model does not undermine a long-term investment view?</li> <li>• Fiduciary duty and impact investing – balancing the interests of many stakeholders</li> <li>• Do governments, policy makers and industry leaders do enough to encourage good governance practices? What are the emerging best practices?</li> </ul> <p>Moderator: <b>Mats Isaksson</b>, Head of Corporate Affairs Division, <b>OECD</b></p> <p>Panelists: <b>Bernhard Langer</b>, Chief Investment Officer, Global Quantitative Equities, <b>Invesco</b>  <b>Fiona Reynolds</b>, Managing Director, <b>Principles for Responsible Investment</b></p>

	<p><b>Marco Geovanne Tobias da Silva</b>, Executive Director of Governance and Holdings, <b>PREVI, Brazil</b>  <b>Daniel Summerfield</b>, Co-Head of Responsible Investment, <b>USS Investment Management, UK</b>  <b>Victoria Barbary</b>, Director, <b>The Sovereign Wealth Center</b></p>
15.30-16.20	<p>Panel IV: <b>Charting the Future: The Regulatory Environment, Taxation, and its Impact on Long-term Investors</b></p>
	<p><i>Regulation is an important driver of institutional investors' asset allocation. Major changes recently proposed or currently in discussion may have unintended consequences on the ability of investors to invest over the long-term</i></p> <ul style="list-style-type: none"> <li>• How do financial reporting, accounting rules, and disclosure requirements negatively affect insurance and pension funds' ability to maintain a long-term view?</li> <li>• Are return requirements for many investors, such as pension funds, unrealistically high? Are rules related to liability discount rates and assumptions conducive to long-term investing?</li> <li>• To what extent may this drive investments that are not in the long-term best interest of stakeholders?</li> <li>• How will tax reforms discussed at G20 level (e.g BEPS) affect institutional investors? Are there potential unintended consequences for them?</li> <li>• How do regulatory pressures, such as the need to mark assets to market, affect institutional investors' ability to deliver long-term success? Does this fuel procyclical behaviour?</li> </ul> <p>Moderator: <b>Christophe Bories</b>, Head of International Financial System and Summit Preparation Office, <b>Ministry of Finance, France</b>  Panellists: <b>Carlos Flory</b>, President, <b>São Paulo Pension Fund, Brazil</b>  <b>Ashok Gupta</b>, Chairman, <b>AA Insurance Services, UK</b>  <b>Vincent Oratore</b>, Senior Managing Director and Co-Head Portfolio Solutions Group, <b>AIG, US</b>  <b>Eric Viet</b>, Global Head of Financial Institutions Advisory, Global Markets, <b>Société Générale Corporate and Investment Banking, France</b></p>
16.20-16.45	<b>Coffee Break</b>
16.45-17.30	<p>Panel V: <b>The Green Revolution – ESG Factors in Long-term Investment Decisions</b></p>
	<p><i>Green investing related to a transition to a low-carbon and climate resilient economy (e.g. in renewable energy, energy efficiency, etc.) - important opportunities and challenges.</i></p> <ul style="list-style-type: none"> <li>• Renewable energy and green infrastructure investment: what are the concrete examples?</li> <li>• Green bonds: what are the opportunities in the world's largest asset category, and how can the emerging green bond market mature into a liquid, mainstream and investable sector?</li> <li>• Direct investment and YieldCos on the equity side have emerged as new channels for institutional investment in green infrastructure: what are future expectations for these channels?</li> <li>• How can policy makers support green investment by institutional investors and the further use of ESG criteria?</li> <li>• What are the challenges to green investment particular to developing economies? How can they be overcome?</li> </ul> <p>Moderator: <b>Chris Ostrowski</b>, Conference Director, <b>Euromoney Conferences</b>  Panellists: <b>Adrian Bertrand</b>, Environmental, Social and Governance Manager, <b>Government Employees Pension Fund of South Africa</b>  <b>Sharan Burrow</b>, Secretary General, <b>International Trade Union Confederation</b>  <b>Christopher Kaminker</b>, Economist/Project Manager, <b>OECD</b>  <b>Torben Möger Pedersen</b>, Chief Executive Officer, <b>PensionDanmark</b>  <b>Steve Waygood</b>, Chief Responsible Investment Officer, <b>Aviva Investors</b></p>
17.30-17.45	Closing Remarks: <b>Angel Gurría, Secretary-General, OECD</b>
17.45-19.00	<b>Cocktail Reception</b>